

TOURISM DESTINATION MARKET DISTRICT YEAR 1 REPORT: BUILDING A BETTER TRAVEL ECONOMY





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In 2019, destination marketing resources for Boston travel and hospitality partners was woefully inadequate. Competitive-set cities were significantly outspending Boston. 2019 was not unique. Historically, Boston and MA lacked resources for destination marketing. Funding was sparse and unpredictable. A new path was necessary.



Sample City Tourism Budgets		
Atlanta	\$35,242,000	
Miami	\$32,000,000	
Nashville	\$31,000,000	
Philadelphia	\$31,000,000	
Washington DC	\$24,747,000	
Baltimore	\$16,000,000	
Boston	\$7,440,582*	

^{*}Net of BCMS pass-through

Lodging Tax Collections

Total: \$513,000,000		
Lodging Tax Collections in Greater Boston*	\$318M	
MA Lodging Tax Collection Beyond Boston	\$195M	

^{*}Figure includes state, local, and convention center fund occupancy taxes collected in Greater Boston

Source: MA Office of Travel & Tourism/MA Department of Revenue

MARCH 2019

GBCVB forms TDMD Advocacy Committee GBCVB Hires CIVITAS

MAY 2019

GBCVB Hosts 1st TDMD Educational Session

SEPTEMBER 2019

GBCVB Hires Joyce and LeBretton GBCVB Forms TDMD Steering Committee

DECEMBER 2019

GBCVB Board Approves TDMD Recommendations

JANUARY 2020

GBCVB Hosts 4 Additional TDMD Educational Sessions

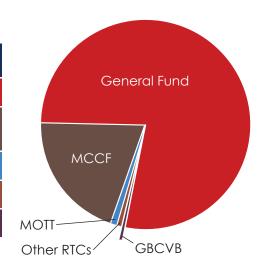
JUNE 2020

House Ways & Means Includes TDMD in New Version of Economic Development Bill



Lodging Tax Allocations

Total: \$513,000,000	
MA & BOS General Fund	\$400M
MA Convention Center Fund	\$103M
MOTT	\$4M
Other RTCs	\$3.9M
GBCVB	\$2.1M



JANUARY 2021

JULY 2020

House and Senate Conference Committee Convenes on TDMD Conference Committee Report Includes TDMD and is Enacted in Both Chambers Governor Baker

Governor Baker Signs Economic Development Bill

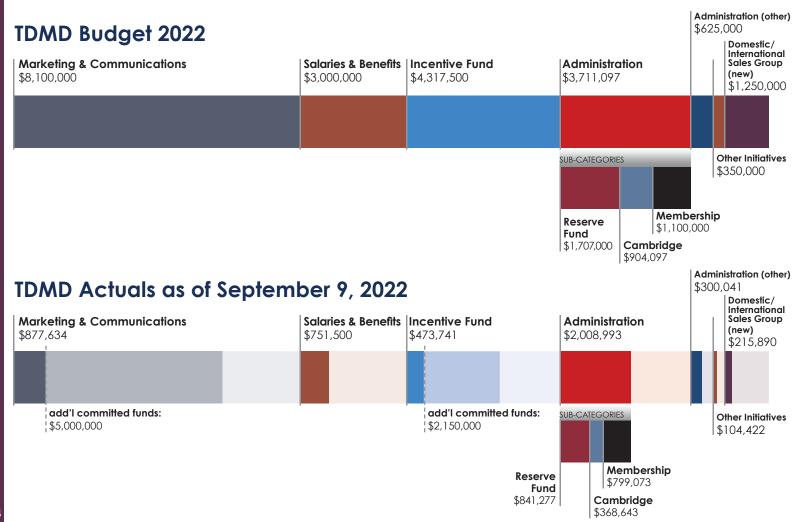
FEBRUARY 2021

Hotel Petition Passes

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City Council Votes Unanimously to Approve District

AUGUST 2021



The GBCVB has been aggressively promoting the First Quarter rebate program to book new business in a critical need period. The Bureau has provided our partner hotels and key accounts with dedicated collateral to push the incentive, while also executing a robust media buy and social media promotion.

FIRST QUARTER INCENTIVE PROGRAM:

New Contracts

NUMBER OF GROUPS	61
NUMBER OF ROOMS	6,733
TOTAL REVENUE	\$2,864,400.62*
TOTAL REIMBURSEMENTS	\$286,439.38

* Results through August, 2022



The GBCVB has signed contracts with agencies in the UK, Ireland and Germany to position Boston at the forefront of recovery for these important overseas markets. These relationships will drive education and inspiration for the travel/trade while strengthening relationships with key trade, media and airline partners. Ultimately this will drive visitation to Boston and Cambridge by positioning

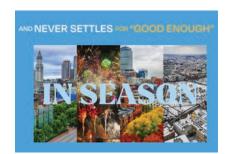
us as the gateway to New England and fostering trade engagements and media partnerships.

The GBCVB will sign additional contracts with other international regions in both traditional and emerging markets. These relationships will be critical as the GBCVB develops a luxury sales initiative for international markets.















The GBCVB underwent a comprehensive process to identify an agency partner for our organizational rebrand. Over 20 firms received the RFP, 13 submitted proposals, 8 were invited to present, and from a final four the GBCVB and its rebranding committee selected Allen & Gerritsen.

The rebrand will involve many components:

- New Corporate Identity
- Extensive Creative Production
- Paid Social Media Strategy and Analytics
- New Consumer Research
- Paid Search and SEO Strategy
- Trade Show Booth and Mobile Visitor Center Updates

Branding Committee

GBCVB Executive Team

Michael Jorgensen (Chair)
Omni Boston Hotel At The Seaport

Arnaldo Almonte Studio Allston Hotel

Trish Berry YOTEL

Cindy Brown
Boston Duck Tours

Carrie Campbell
Boston Red Sox

Chris Cook
Rose Kennedy Greenway Conservancy

Dan Donahue Saunders Hotel Group Jen Falk ArtsBoston

Nia Grace Boston Black Hospitality Coalition

Ed Kane

Big Night Entertainment

Jennifer McMahon Boston Harbor Hotel

Catherine Morris

The Boston Foundation, BAMS Fest

Nat Sheidley Revolutionary Spaces

Suzanne Wenz Highgate

Arun Upneja Boston University

TDMD Sales Expenses and Activities as of September 13, 2022

	FAMS (7)	\$53,600
(B)	TRADE SHOWS (11)	\$74,800
AD —	ADVERTISING (2 INITIATIVES)	\$38,843
Ŷĵ	CLIENT EVENTS (6 EVENTS)	\$84,047
<u>=</u> %	RESEARCH	\$10,000
	SPONSORSHIPS (6 EVENTS)	\$112,000
	TOTAL EXPENSES	\$373,290





Global events drive destination exposure and generate tremendous spending for the Greater Boston region. Events that occur in need periods and fill hotels are paramount. As such, we have strategically invested in large-scale events that will put Boston on the world stage while injecting new spending into the visitor economy.



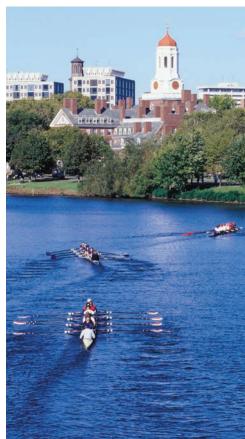






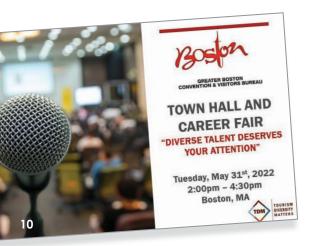
FIFA
WORLD CUP
2026™





Workforce Development and Tourism Diversity **Matters Partnership**

The GBCVB is partnering with Tourism Diversity Matters (TDM) to launch an apprenticeship program to support workforce development and to diversify the upper management and leadership tiers of Greater Boston's travel and hospitality sector. TDM and the GBCVB also hosted an inaugural job fair this year.





The DIA assessment model utilizes a proven methodology to measure how organizations create equity within their built environment, and through cultural, political, and social capital.



DIAMOND **INCLUSIVENESS**

ASSESSMENT

raising, allocating, and investing money.

FINANCIAL INVESTMENT



NATURAL ENVIRONMENT

things that occur naturally.

HUMAN CAPITAL

Program of education, skill-building, and human empowerment.





Accessibility Blueprint

The GBCVB will produce multilingual assets for both digital and print collateral, making the Boston brand readily available to a diverse demographic of visitors through online translation services, programmatic features, and a focus on website functionality. The GBCVB will highlight accessibility options to ensure that visitor amenities and navigational tools are clearly defined.

Eco-Tourism and Sustainability

COMING Q2 2023

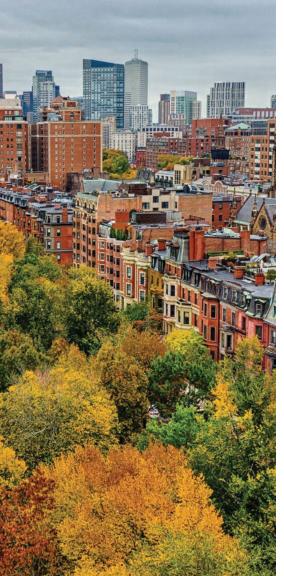
Sustainability is crucial for the tourism industry, particularly for cities such as Boston and Cambridge that border the Atlantic Ocean and are surrounded by waterways. Destination Marketing Organizations play a pivotal role in promoting green initiatives and sustainable practices for businesses operating in the travel economy and the consumers they service. The GBCVB embraces this responsibility

and will work with hotel partners, attractions, restaurants, venues and other tourism-related entities to support programs that encourage sustainable visitation including but not limited to multi-modal transportation, recycling education and awareness, and conservation efforts consistent with the Imagine Boston 2030 and Climate Ready Boston initiatives.





- 1. Black Market Block Party
- 2. BAMS Fest
- 3. King Boston Embrace Festival
- **4.** Hyde Park Juneteenth Celebration
- 5. Roxbury Film Festival
- 6. Harborfest-DTX
- 7. Harborfest Christopher Columbus Park
- 8. JerkFest
- 9. Boston Together Now
- **10.** Commonwealth Shakespeare
- 11. Boston Seafood Festival
- 12. Fishermans Feast
- 13. GreenFest
- 14. St. Anthony's Feast
- 15. Roxbury Restaurant Week
- 16. Boston Local Food Festival
- 17. Greater Boston Arts Expo
- 18. Boston Jazz Fest
- 19. Head Of The Charles Regatta
- 20. Trellis Lighting at CC Waterfront Park
- 21. New Year's Eve Harbor Fireworks
- 22. Soulful Bliss
- 23. 250th Commemoration of the Boston Tea Party



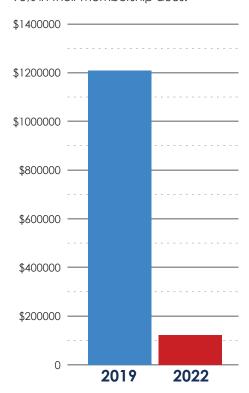
Starting in 2022, the GBCVB reworked membership dues for TDMD hotels in Boston and Cambridge. Hotel dues are now based on a simple formula of \$5 per room.

Additionally, the GBVCB has added several new positions:

- Marketing Manager
- Digital Marketing Manager
- Director of Marketing
- Communications Manager
- Assistant Director of Sales (reopening of DC Market)
- Additional West Coast National Sales Manager
- International & Leisure Sales Coordinator
- Director of Sports Sales
- Sports Marketing & Events Coordinator

Boston/Cambridge Hotels Dues Amount

Overall hotel dues were reduced by over 90%, with each hotel in Boston and Cambridge seeing a decrease of 75%-95% in their membership dues.





Thank you for supporting our efforts in building this bridge to a better travel economy for Boston and Cambridge.

